

TATA STEEL



Market opportunities for IWT in Europe's energy and circular transition"

June 2026

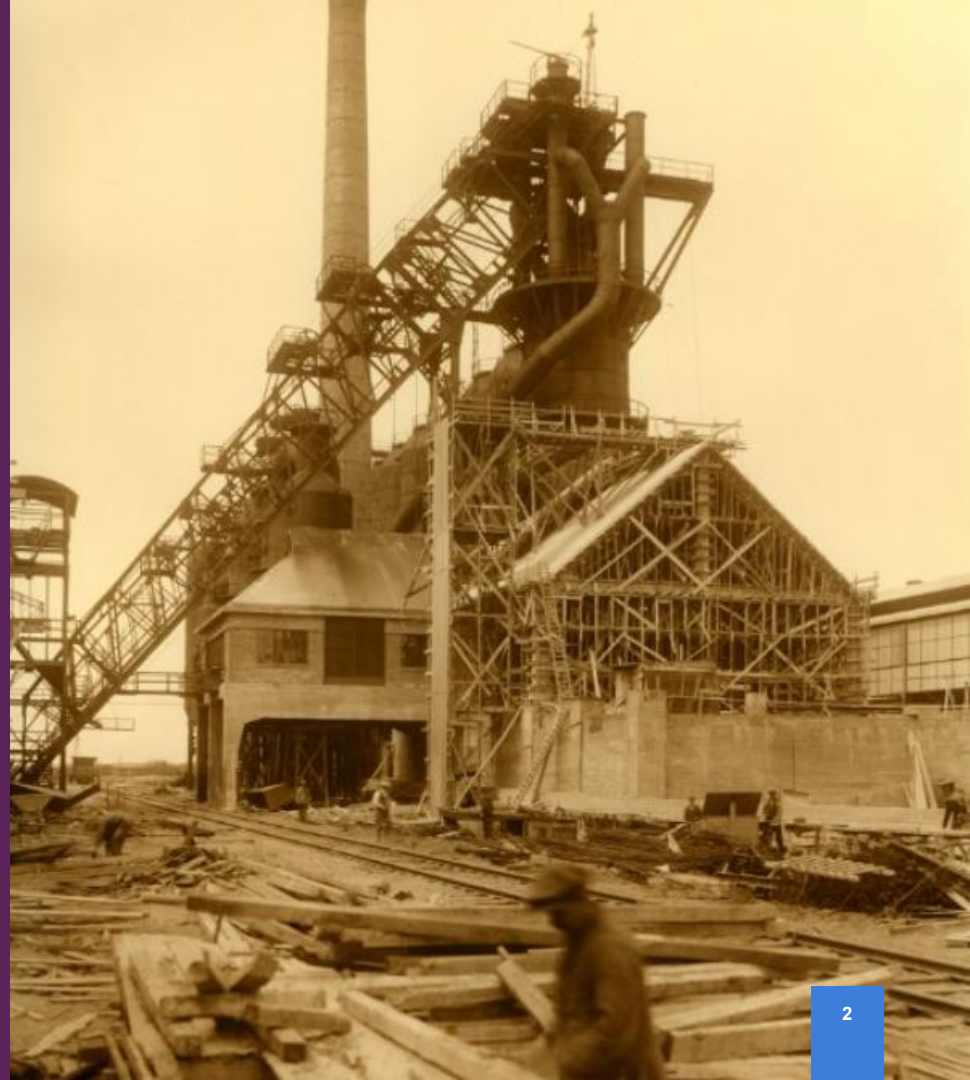
Daan Sabbé

Together we make the difference

Tata Steel Netherlands

We carry with us more than 100 years of history:

- Steelmaking has been linked to the unique location in the IJmond region for over 100 years. We want to continue this in a future-proof manner.
- Our Downstream Operations all have at least 30 years' experience in high-grade steel processing.
- Tata Steel is part of the Tata Group, which celebrated its 150th anniversary in 2018. Together, the individual Tata companies have a global reach in more than 100 countries and employ over 900,000 people.



Facts & Figures Tata Steel Nederland

21

locations in 9 countries

>12,250

employees at TSN,
approx. 40,000 indirect jobs

**Steel
Sustainability
Champion***

€6.3 billion

annual turnover FY24-25

6.7 m tonnes

annual steel production
in IJmuiden
FY24-25

17,000

product variants

* We are one of the most CO₂-efficient steel plants in the world. In 2023, we have been recognized as a Steel Sustainability Champion by World Steel Association for the sixth consecutive year.

CO₂-neutral steel production

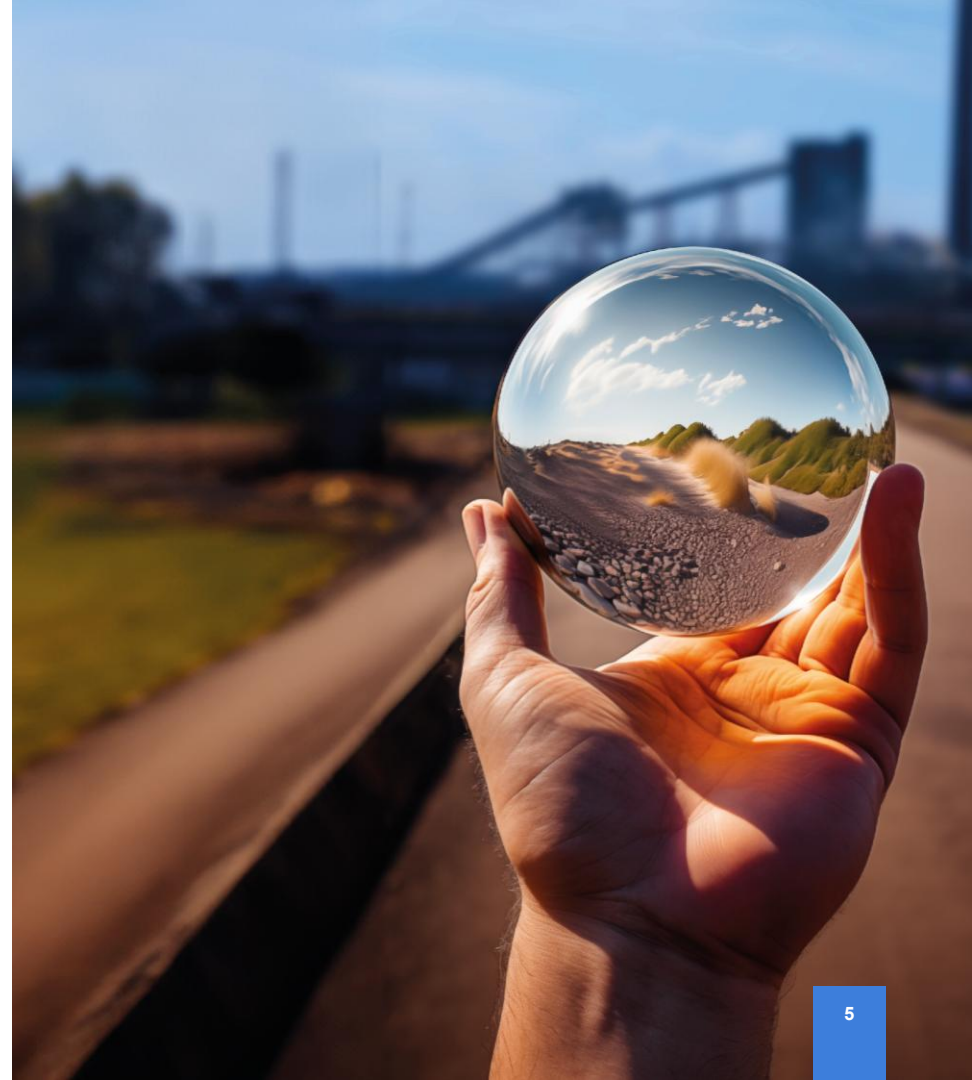
- We want to be carbon neutral by 2045 and we consider green steel to be the steel of the future.
- We are one now of the most CO₂-efficient steel plants in the world.
- We are moving away from coal and replacing existing facilities in IJmuiden with new technologies. This will enable us to produce green steel.
- By taking this step, we will reduce our CO₂ emissions by 40%.
- Five of our locations are now climate-neutral (in Sweden, Finland, Germany, and the Netherlands). By around 2027, the majority of our 21 European sites will be completely carbon neutral.



Green, cleaner and circular

What does this mean effectively?

- **Green:** 40% less CO₂ emissions = CO₂ footprint of 385.000 Dutch citizens a year.
- **Cleaner:** the reduction of fine dust emissions by roofing a large part of our raw materials needed for green steel.
- **Circular:** The use of scrap will be increased from **17% to about 30%** from 2030 onwards



Market opportunity's for IWT

“The transition to Green Steel production creates opportunities for inland water transport: shift in commodities, local sourcing, and shuttle-based transport loops that accelerate zero-emission transport solutions.”

Shift in Commodities

Scrap, new energies, project logistics

Local Sourcing

Emissions reporting, legislation and reduction targets, make local sourcing strategic.

Shuttles

Source where you deliver, reduce empty miles and created closed loop transports.

Green & clean Steel, delivered by Green & clean Logistics



Sustainable IWT Tata Steel Netherlands

